Project Management Body Of Knowledge (PMBOK®) Guide – 5th Edition

February 21, 2013

PMBOK 4th Edition

Released in 2008

5 Process Groups

9 Knowledge Areas

42 Processes

PMBOK 5th Edition

Released in **2013**

5 Process Groups

10 Knowledge Areas

47 Processes

PMBOK 4th Edition

- Integration Management
- Scope Management
- Time Management
- Cost Management
- Quality Management
- Human Resources Management
- Communications Management
- Risk Management
- Procurement Management

PMBOK 5th Edition

- Integration Management
- Scope Management
- Time Management
- Cost Management
- Quality Management
- Human Resources Management
- Communications Management
- Risk Management
- Procurement Management
- Stakeholder Management

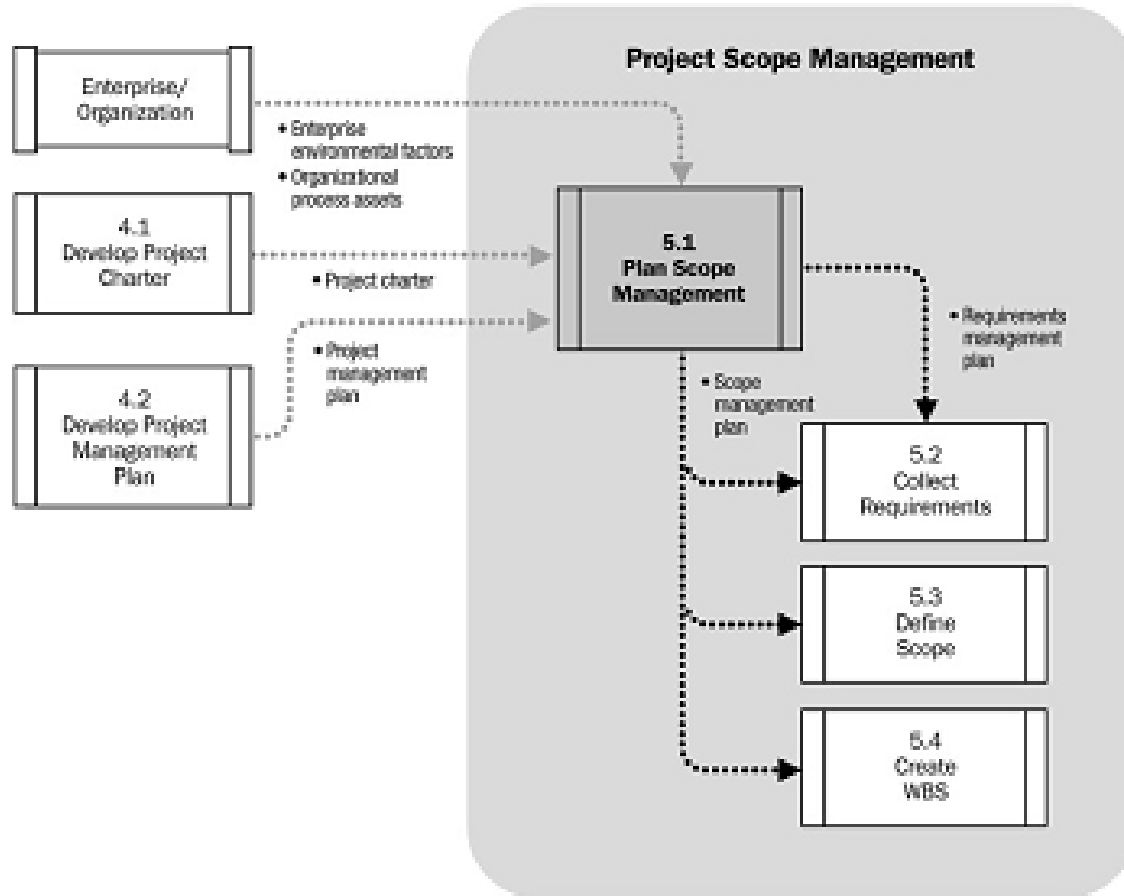| PMBOK4	PMBOK5
Chapter 5 Project Scope Management	**Chapter 5 Project Scope Management**
	5.1 Plan Scope Management
5.1 Colect Requirements	5.2 Collect Requirements
5.2 Define Scope	5.3 Define Scope
5.3 Create WBS	5.4 Create WBS
5.4 Verify Scope	5.5 Validate Scope
5.5 Control Scope	5.6 Control Scope

5.1 Plan Scope Management

The process of creating a scope management plan that documents how the project scope will be defined, validated, and controlled.

The key benefit of this process is that it provides guidance and direction on how scope will be managed throughout the project.

5.1 Plan Scope Management

Inputs	Tools & Techniques	Outputs
.1 Project management plan .2 Project charter .3 Enterprise environmental factors .4 Organizational process assets	.1 Expert judgment .2 Meetings	.1 Scope management plan .2 Requirements management plan

5.1 Plan Scope Management

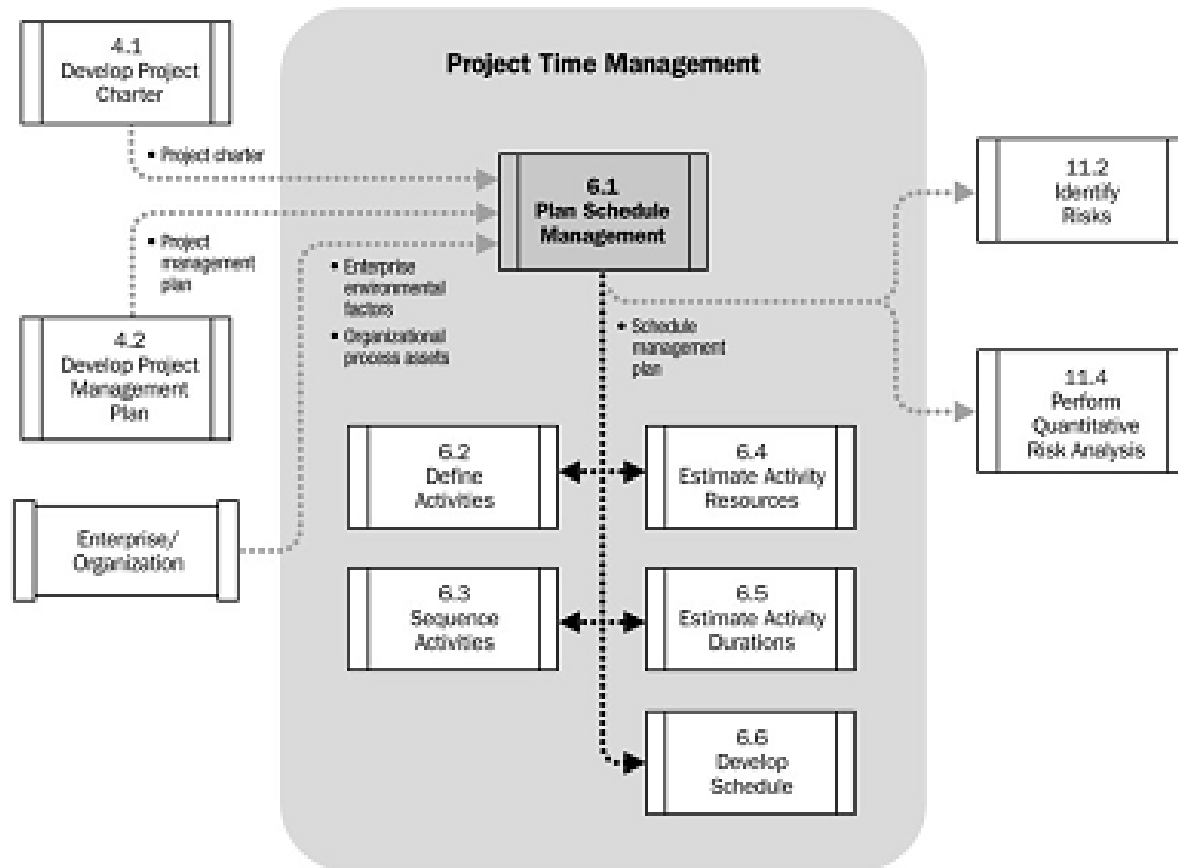| PMBOK4	PMBOK5
Chapter 6 Project Time Management	**Chapter 6 Project Time Management**
	6.1 Plan Schedule Management
6.1 Define Activities	6.2 Define Activities
6.2 Sequence Activities	6.3 Sequence Activities
6.3 Estimate Activity Resources	6.4 Estimate Activity Resources
6.4 Estimate Activity Durations	6.5 Estimate Activity Durations
6.5 Develop Schedule	6.6 Develop Schedule
6.6 Control Schedule	6.7 Control Schedule

6.1 Plan Schedule Management

is the process of establishing the policies, procedures, and documentation for planning, developing, managing, executing and controlling the project schedule.

The key benefit of this process is that it provides guidance and direction on how the project schedule will be managed throughout the project.

6.1 Plan Schedule Management

Inputs	Tools & Techniques	Outputs
.1 Project management plan .2 Project charter .3 Enterprise environmental factors .4 Organizational process assets	.1 Expert judgment .2 Analytical techniques .3 Meetings	.1 Schedule management plan

6.1 Plan Schedule Management

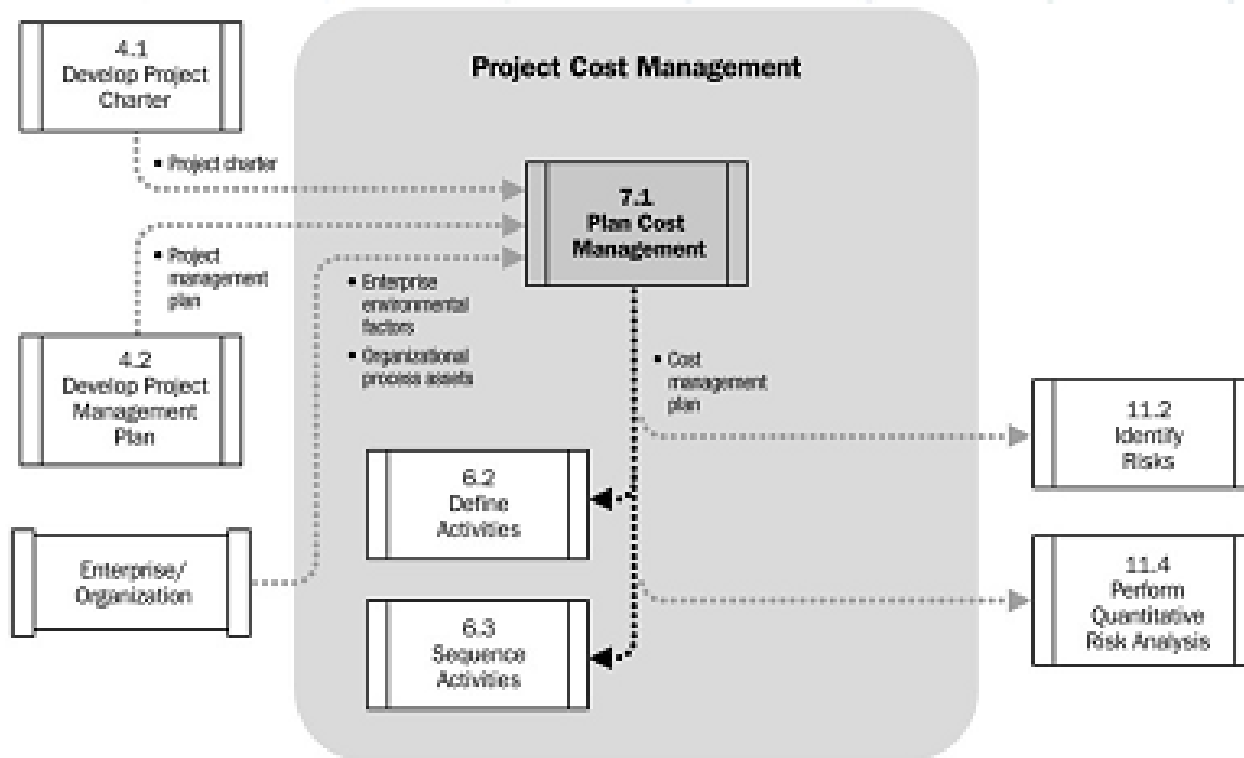| PMBOK4	PMBOK5
Chapter 7 Project Cost Management	**Chapter 7 Project Cost Management**
	7.1 Plan Cost Management
7.1 Estimate Costs	7.2 Estimate Costs
7.2 Define Budget	7.3 Determine Budget
7.3 Control Costs	7.4 Control Costs

7.1 Plan Cost Management

Is the process that establishes the policies, procedures, and documentation for planning, managing, expending, and controlling project costs.

The key benefit of this process is that it provides guidance and direction on how the project costs will be managed throughout the project.
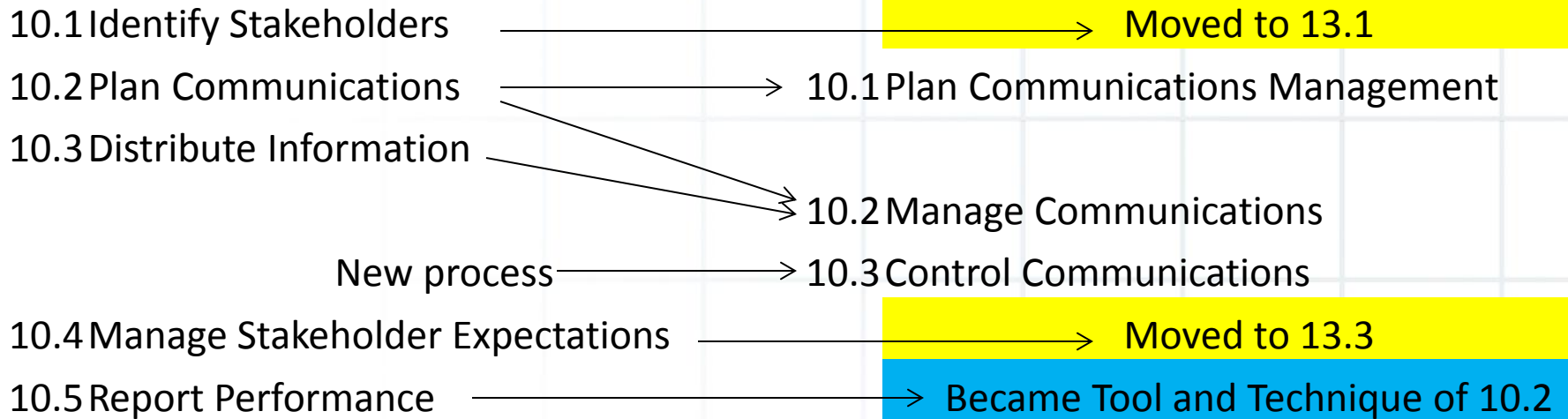
7.1 Plan Cost Management

7.1 Plan Cost Management

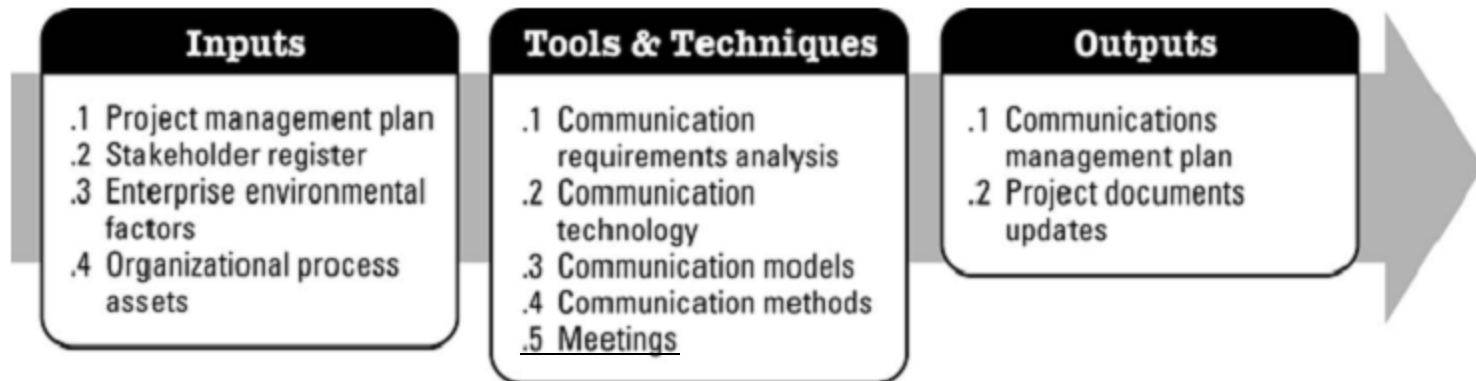| PMBOK4	PMBOK5
Chapter 10 Project Communications Management	**Chapter 10 Project Communications Management**
10.1 Identify Stakeholders	Moved to 13.1
10.2 Plan Communications	10.1 Plan Communications Management
10.3 Distribute Information	10.2 Manage Communications
New process	10.3 Control Communications
10.4 Manage Stakeholder Expectations	Moved to 13.3
10.5 Report Performance	Became Tool and Technique of 10.2

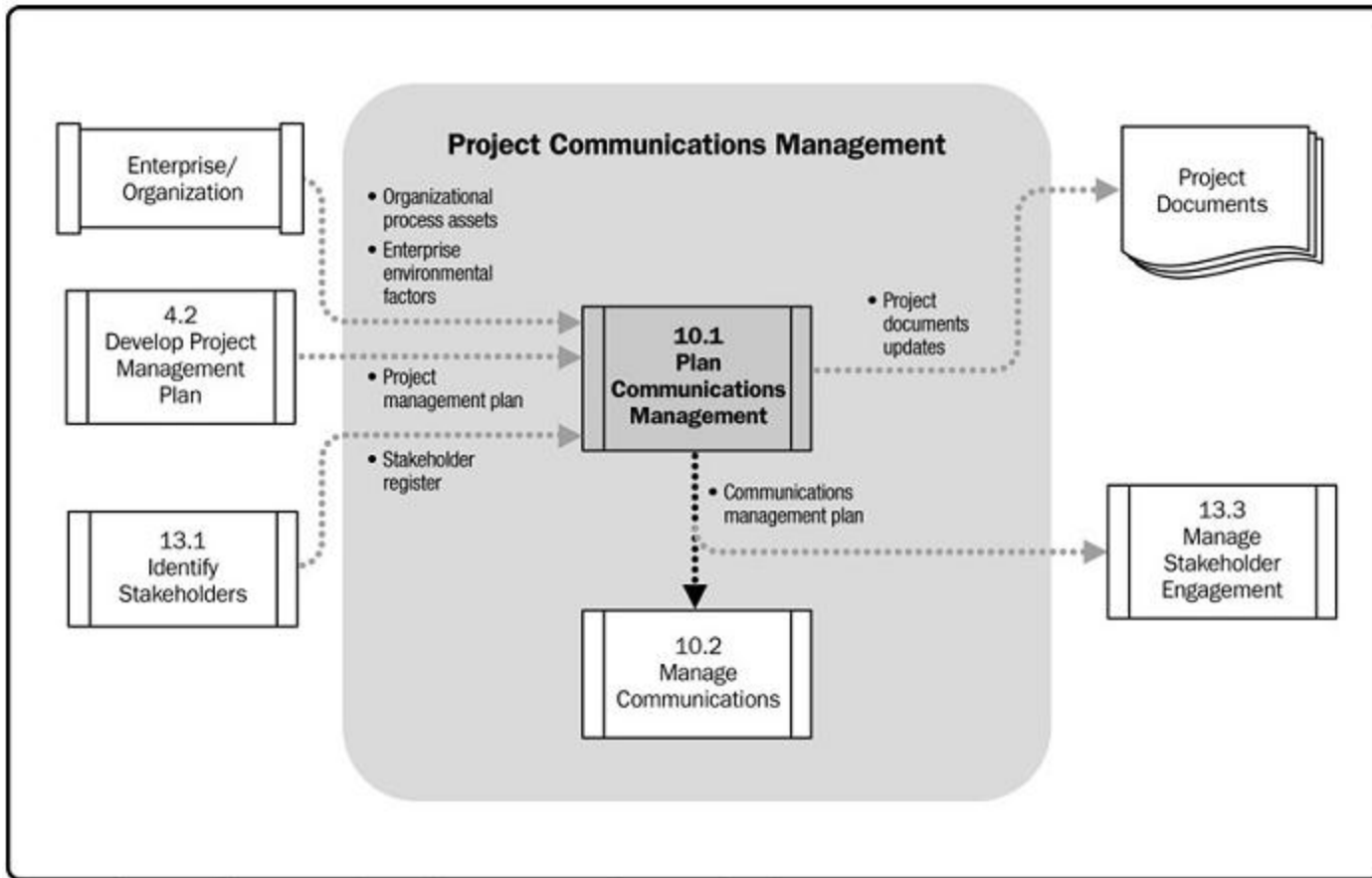# 10.1 Plan Communications Management

The process of developing an appropriate approach and plan for project communications based on stakeholder's information needs and requirements, and available organizational assets.

The key benefit of this process is that it identifies and documents the approach to communicate most effectively and efficiently with stakeholders.

10.1 Plan Communications Management

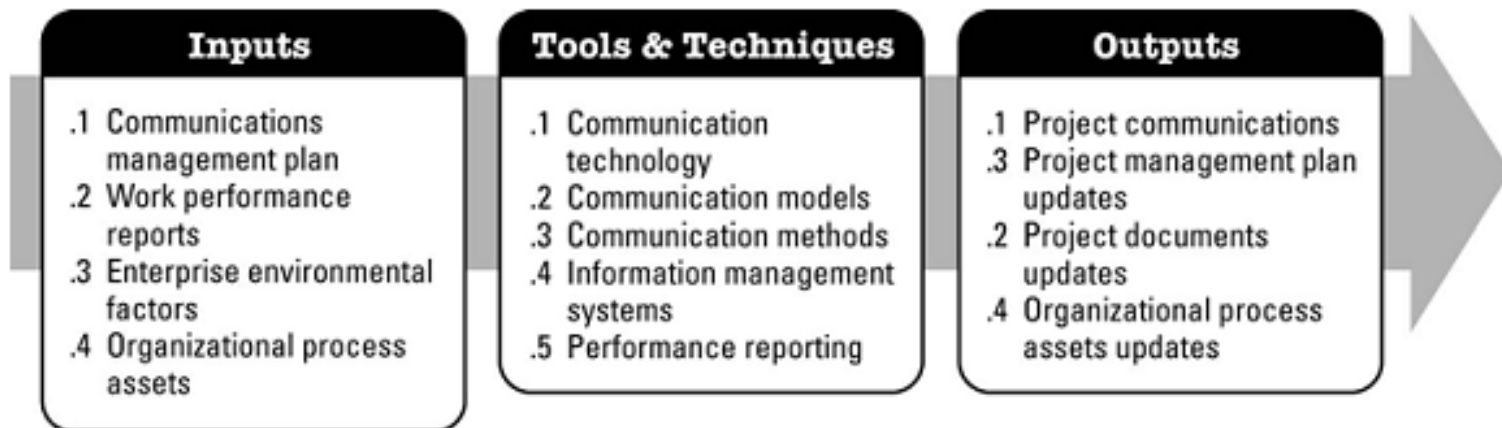| Inputs	Tools & Techniques	Outputs
.1 Project management plan .2 Stakeholder register .3 Enterprise environmental factors .4 Organizational process assets	.1 Communication requirements analysis .2 Communication technology .3 Communication models .4 Communication methods .5 Meetings	.1 Communications management plan .2 Project documents updates

10.1 Plan Communications Management

10.2 Manage Communications

Is the process of creating, collecting, distributing, storing, retrieving, and the ultimate disposition of project information in accordance to the communications management plan.

The key benefit of this process is that it enables an efficient and effective communications flow between project stakeholders.
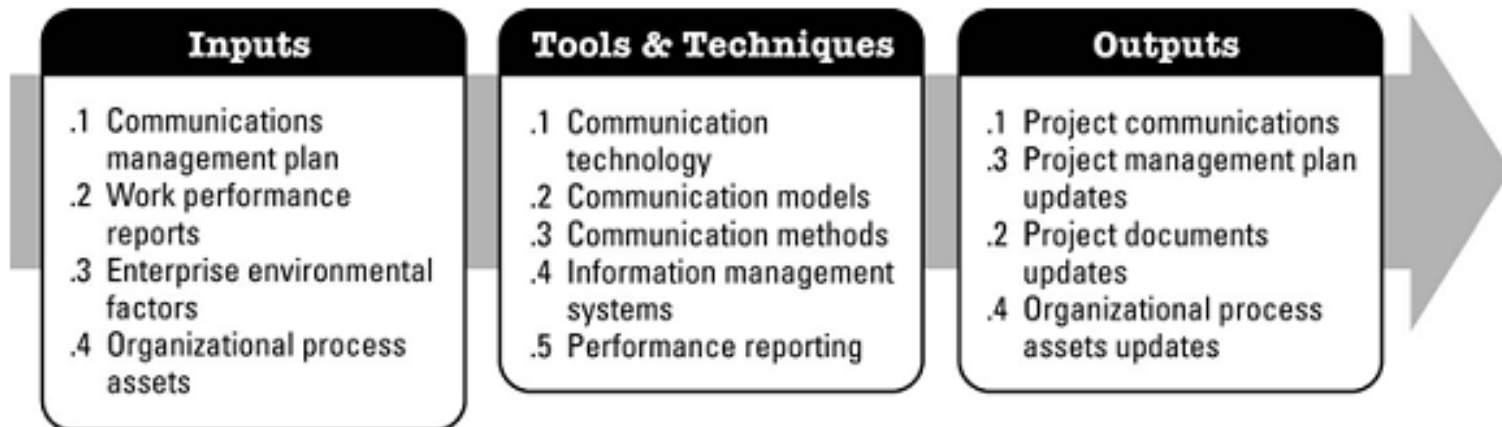
10.2 Manage Communications

Inputs	Tools & Techniques	Outputs
.1 Communications management plan .2 Work performance reports .3 Enterprise environmental factors .4 Organizational process assets	.1 Communication technology .2 Communication models .3 Communication methods .4 Information management systems .5 Performance reporting	.1 Project communications .3 Project management plan updates .2 Project documents updates .4 Organizational process assets updates

Inputs
.1 was Stakeholder register
.2 was Stakeholder management Strategy

10.2 Manage Communications

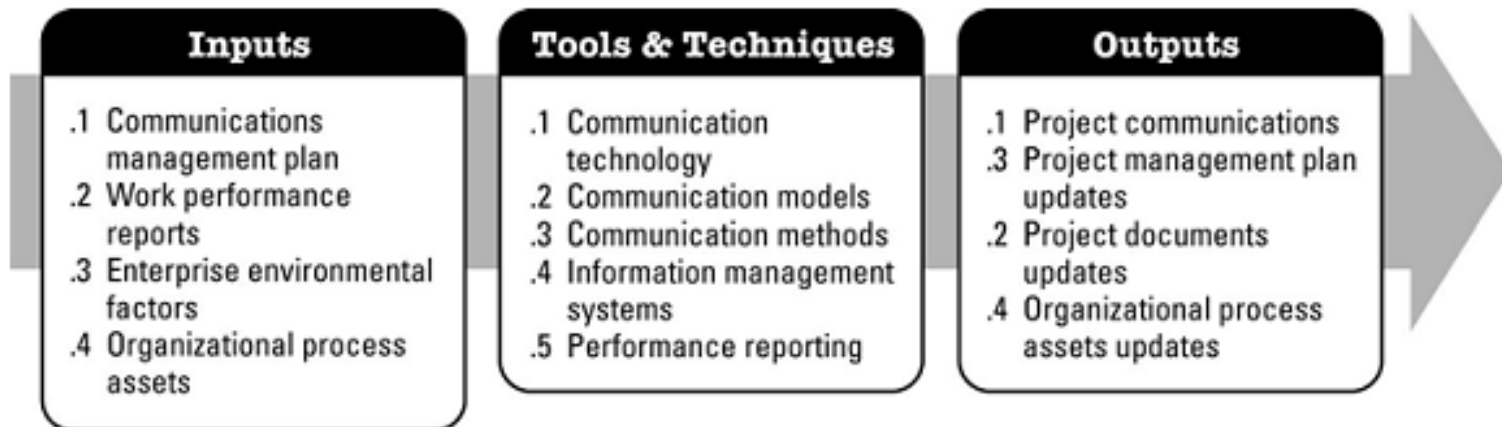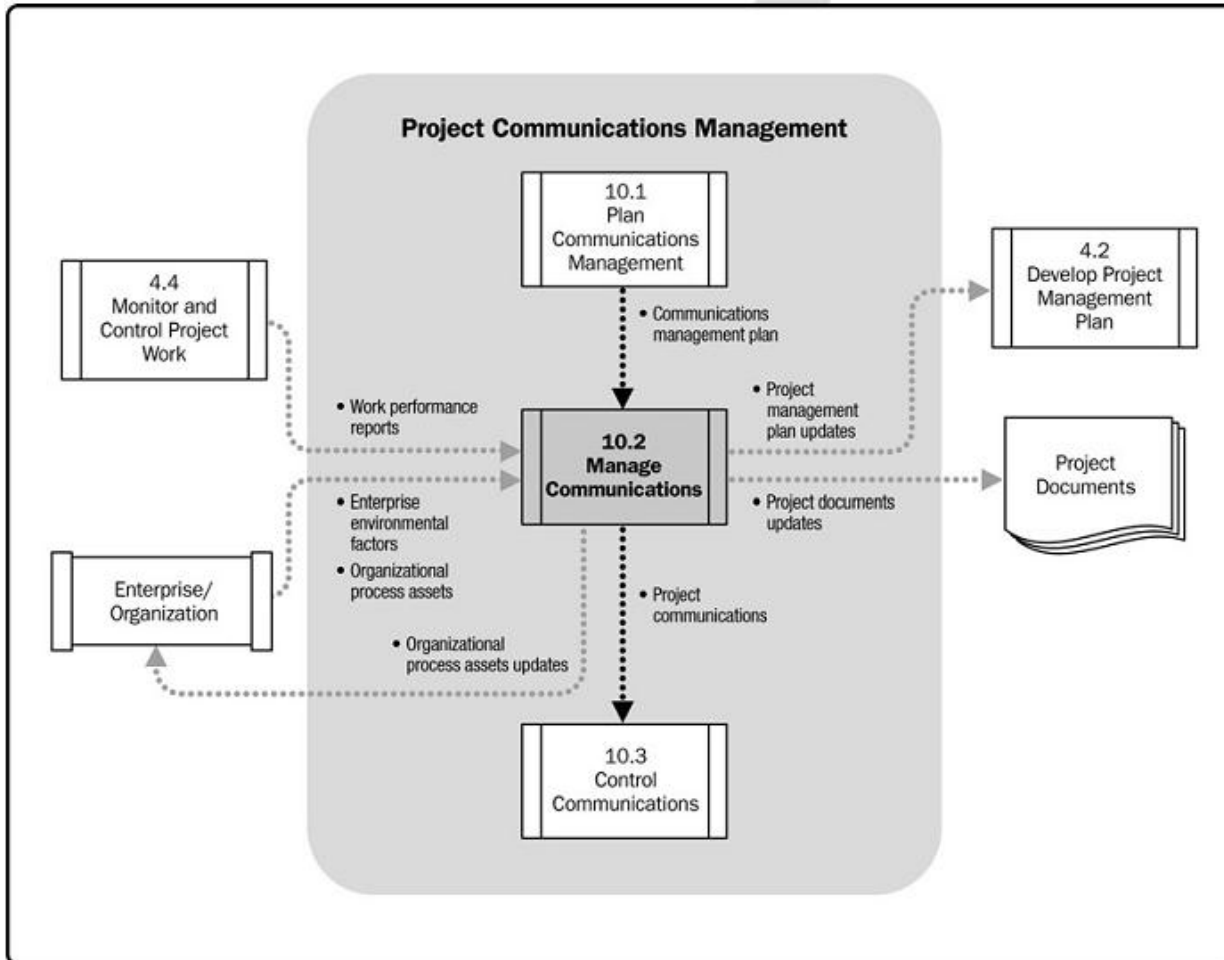| Inputs	Tools & Techniques	Outputs
.1 Communications management plan .2 Work performance reports .3 Enterprise environmental factors .4 Organizational process assets	.1 Communication technology .2 Communication models .3 Communication methods .4 Information management systems .5 Performance reporting	.1 Project communications .3 Project management plan updates .2 Project documents updates .4 Organizational process assets updates

Tools and Techniques
.1 was Communication requirements analysis
.4 is new
.5 was process 10.5 Report Performance

10.2 Manage Communications

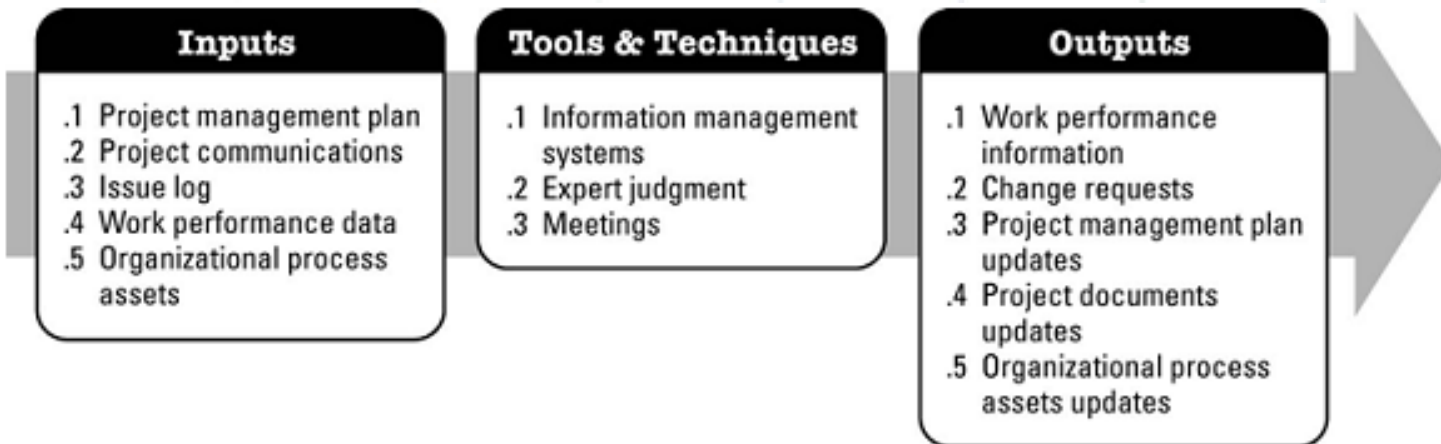| Inputs	Tools & Techniques	Outputs
.1 Communications management plan .2 Work performance reports .3 Enterprise environmental factors .4 Organizational process assets	.1 Communication technology .2 Communication models .3 Communication methods .4 Information management systems .5 Performance reporting	.1 Project communications .3 Project management plan updates .2 Project documents updates .4 Organizational process assets updates

Outputs:
.3 and .4 are new

10.2 Manage Communications
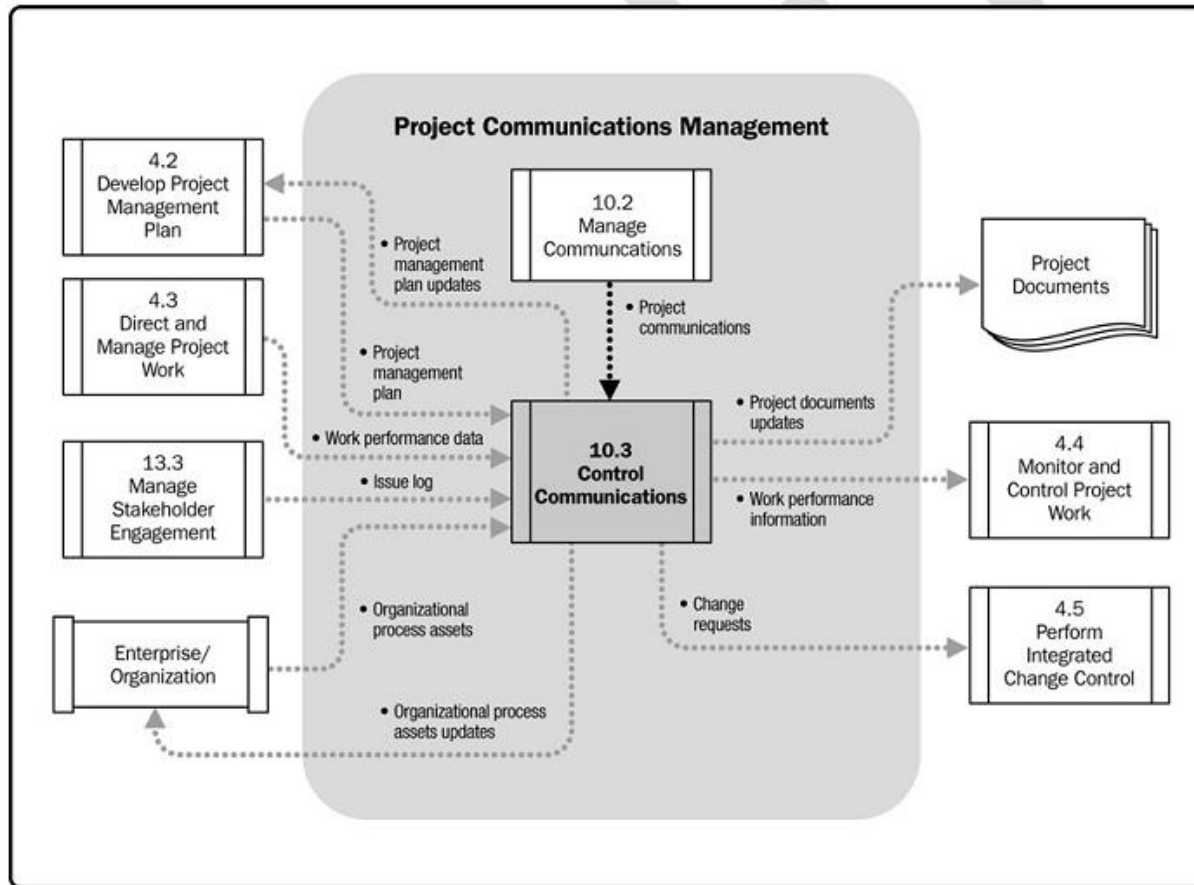
10.3 Control Communications

Control Communications is the process of monitoring and controlling communications throughout the entire project life cycle to ensure the information needs of the project stakeholders are met.

The key benefit of this process is that it ensures an optimal information flow among all communication participants at any moment in time.

10.3 Control Communications

Inputs	Tools & Techniques	Outputs
.1 Project management plan	.1 Information management systems	.1 Work performance information
.2 Project communications	.2 Expert judgment	.2 Change requests
.3 Issue log	.3 Meetings	.3 Project management plan updates
.4 Work performance data		.4 Project documents updates
.5 Organizational process assets		.5 Organizational process assets updates

10.3 Control Communications

Chapter 13 Project Stakeholder Management

13.1 Identify Stakeholders

13.2 Plan Stakeholder Management

13.3 Management Stakeholder Engagement

13.4 Control Stakeholder Engagement

13.1 Identify Stakeholders

Identify Stakeholders is the process of identifying the people groups, or organizations that could impact or be impacted by a decision, activity, or outcome of the project, analyzing and documenting relevant information regarding their interests, involvement, interdependencies, influence, and potential impact on project success.
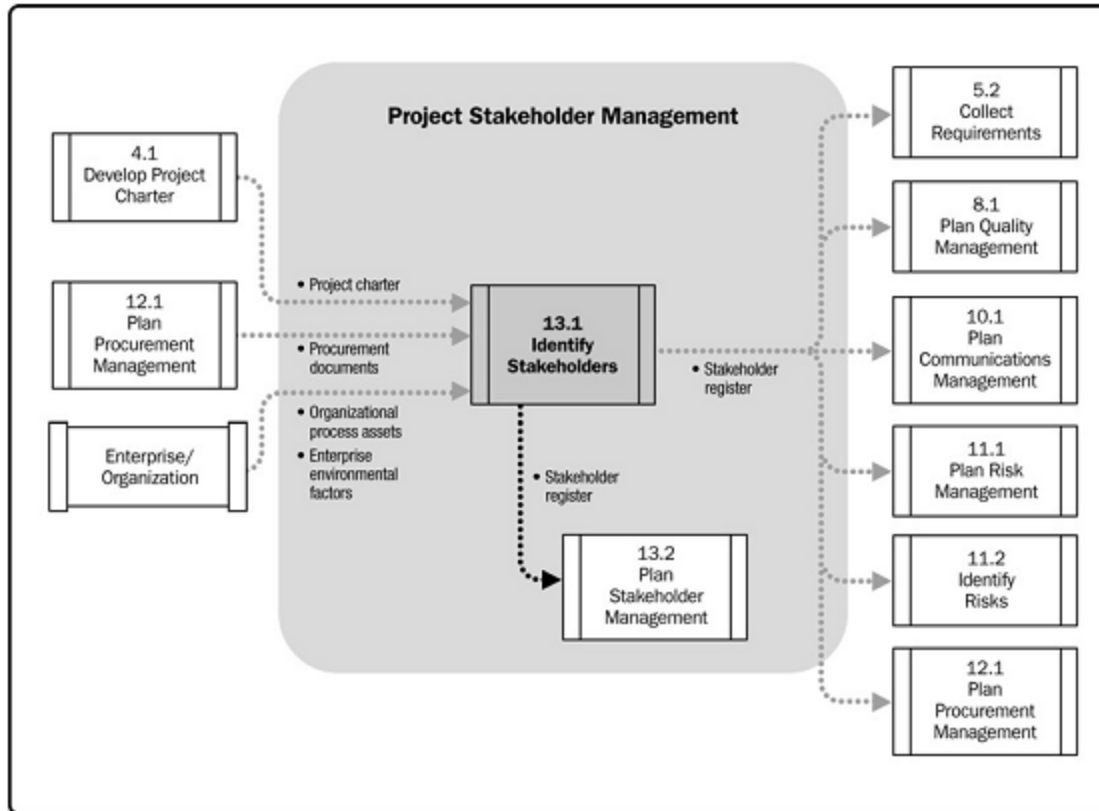
The key benefit of this process is that it allows the project manager to identify the appropriate focus for each stakeholder or group of stakeholders.

13.1 Identify Stakeholders

Inputs	Tools & Techniques	Outputs
.1 Project charter .2 Procurement documents .3 Enterprise environmental factors .4 Organizational process assets	.1 Stakeholder analysis .2 Expert judgment .3 Meetings	.1 Stakeholder register

OUT: Stakeholder Management Strategy

13.1 Identify Stakeholders

13.2 Plan Stakeholder Management

Is the process of developing appropriate management strategies to effectively engage stakeholders throughout the project life cycle, based on the analysis of their needs, interests, and potential impact on project success.

The key benefit of the process that it provides a clear, actionable plan to interact with project stakeholders to support the project's interests.
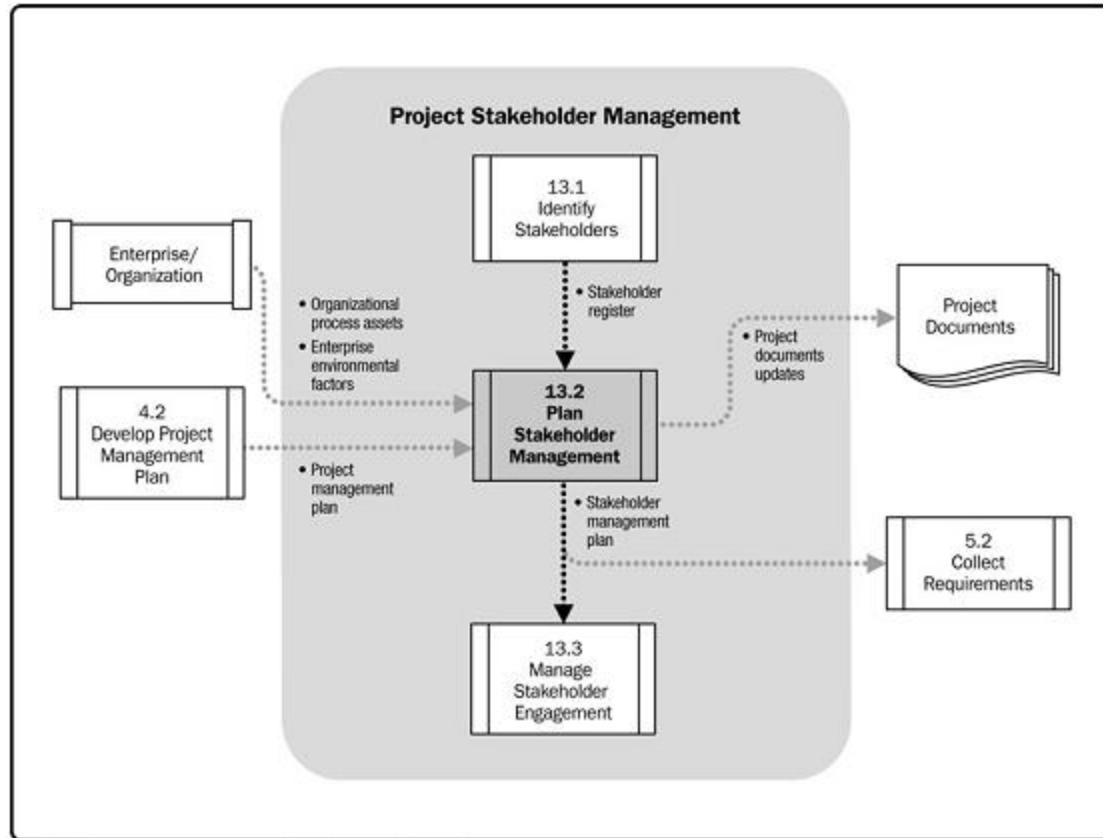
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13.2 Plan Stakeholder Management

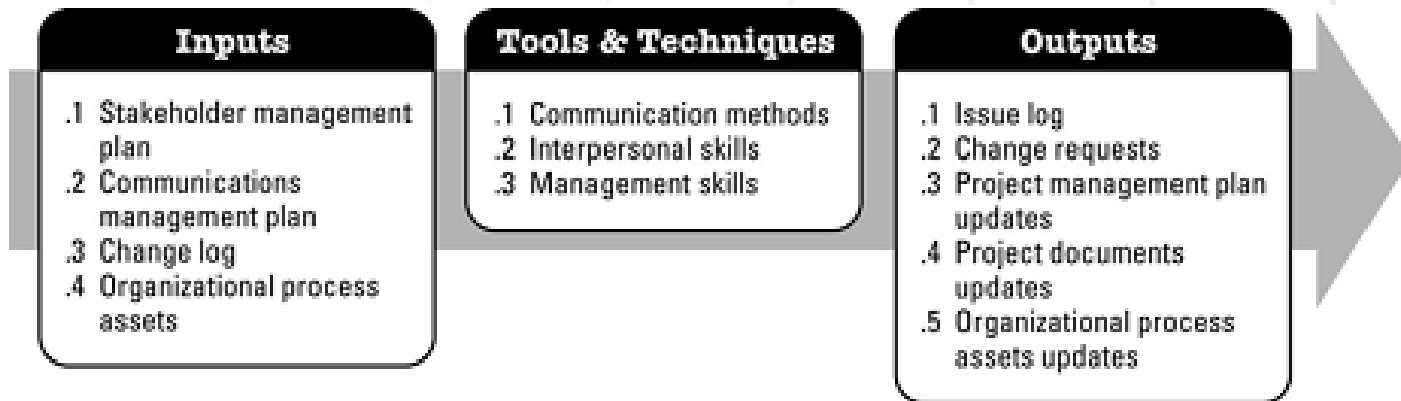| Inputs	Tools & Techniques	Outputs
.1 Project management plan .2 Stakeholder register .3 Enterprise environmental factors .4 Organizational process assets	.1 Expert judgment .2 Meetings .3 Analytical techniques	.1 Stakeholder management plan .2 Project documents

13.2 Plan Stakeholder Management

13.3 Manage Stakeholder Engagement

Manage Stakeholder Engagement is the process of communicating and working with stakeholders to meet their needs/expectations, address issues as they occur, and foster appropriate stakeholder engagement in project activities throughout the project life cycle.
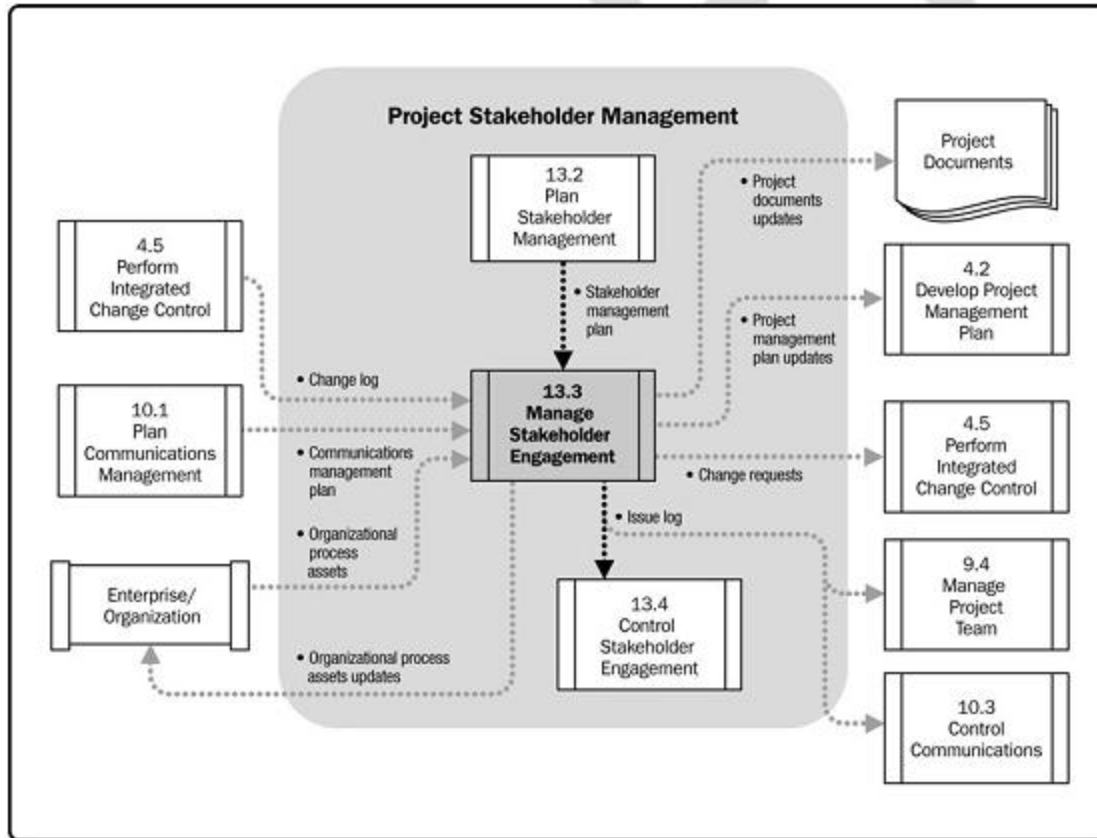
The key benefit of this process is that it allows the project manager to increase support and minimize resistance.

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13.3 Manage Stakeholder Engagement

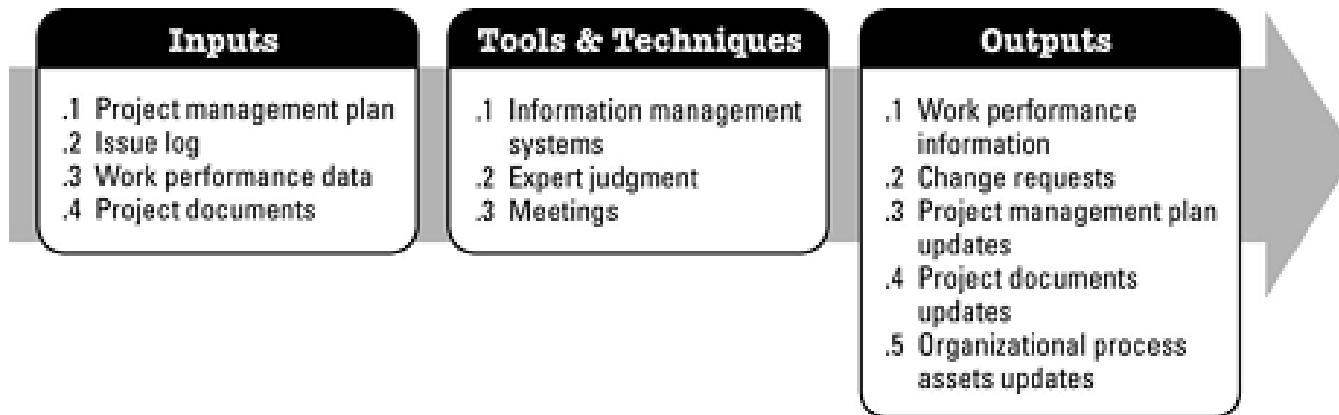| Inputs	Tools & Techniques	Outputs
.1 Stakeholder management plan	.1 Communication methods	.1 Issue log
.2 Communications management plan	.2 Interpersonal skills	.2 Change requests
.3 Change log	.3 Management skills	.3 Project management plan updates
.4 Organizational process assets		.4 Project documents updates
		.5 Organizational process assets updates

13.3 Manage Stakeholder Engagement
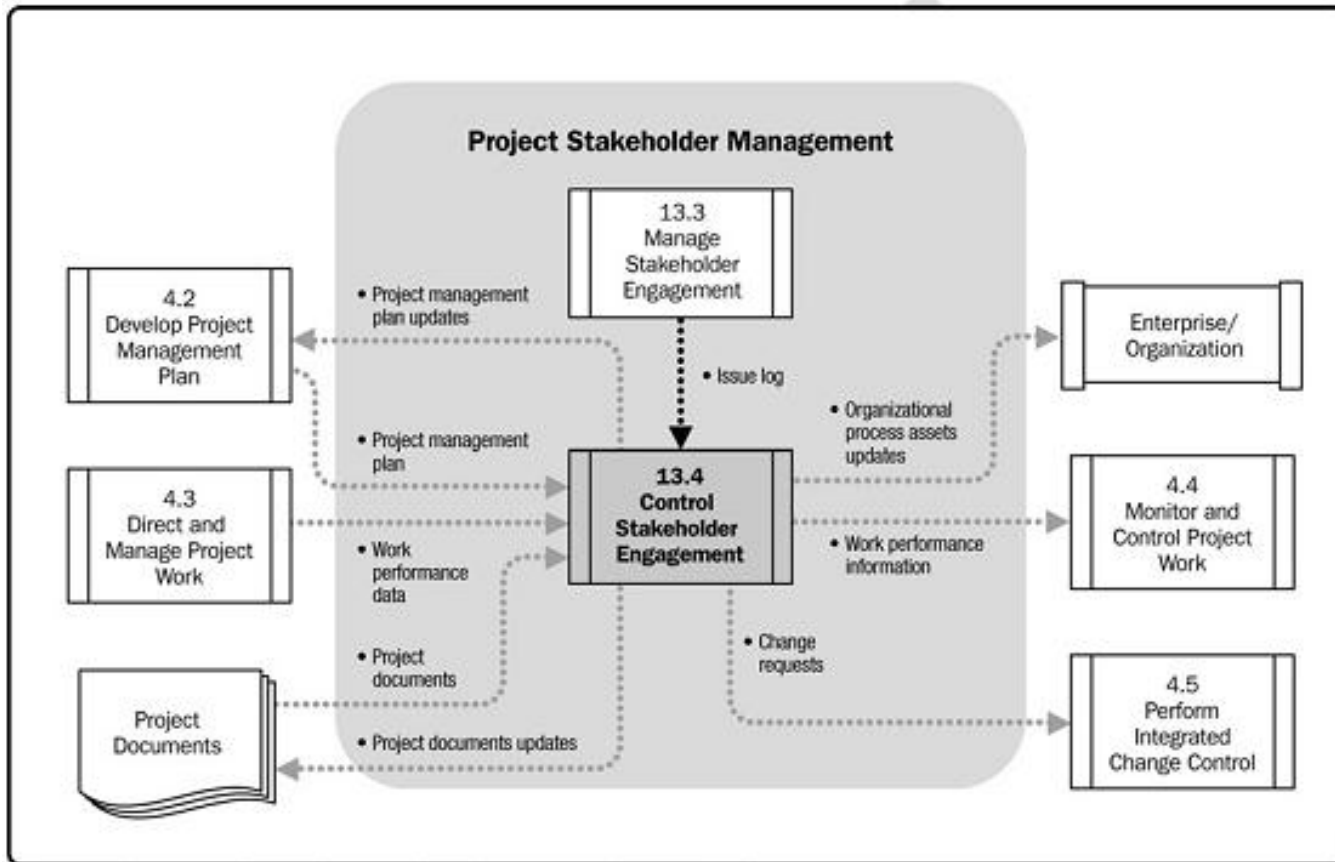
13.4 Control Stakeholder Engagement

Control Stakeholder Engagement is the process of monitoring overall project stakeholder relationships and adjusting strategies and plans for engaging stakeholders.

The key benefit of the process is that it will maintain or increase the efficiency and effectiveness of stakeholder engagement activities as the project evolves and its environment and its environment changes.

13.4 Control Stakeholder Engagement

Inputs	Tools & Techniques	Outputs
.1 Project management plan .2 Issue log .3 Work performance data .4 Project documents	.1 Information management systems .2 Expert judgment .3 Meetings	.1 Work performance information .2 Change requests .3 Project management plan updates .4 Project documents updates .5 Organizational process assets updates

13.4 Control Stakeholder Engagement

Changes to the Exams

Those taking the Certified Associate in Project Management (CAPM®) Exam
- Before July 1, 2013 – Use the PMBOK 4th Edition
- After July 1, 2013 – Use the PMBOK 5th Edition

Thos taking the Project Management Professional (PMP®) Exam
- Before July 31, 2013 – Use the PMBOK 4th Edition
- After July 31, 2013 – Use the PMBOK 5th Edition

Questions!!