

Part 4: Leading

Chapter 11: Leadership

- Introduction
- The nature of leadership
- Introduction
 - A definition of leadership
 - The components of leadership
 - The importance of leadership

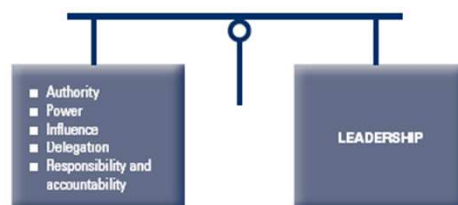


Figure 11.1 The balance of the components of leadership

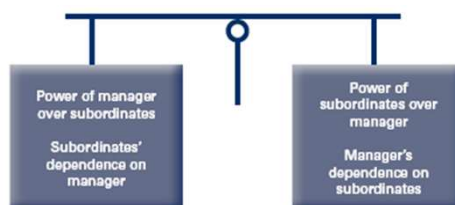
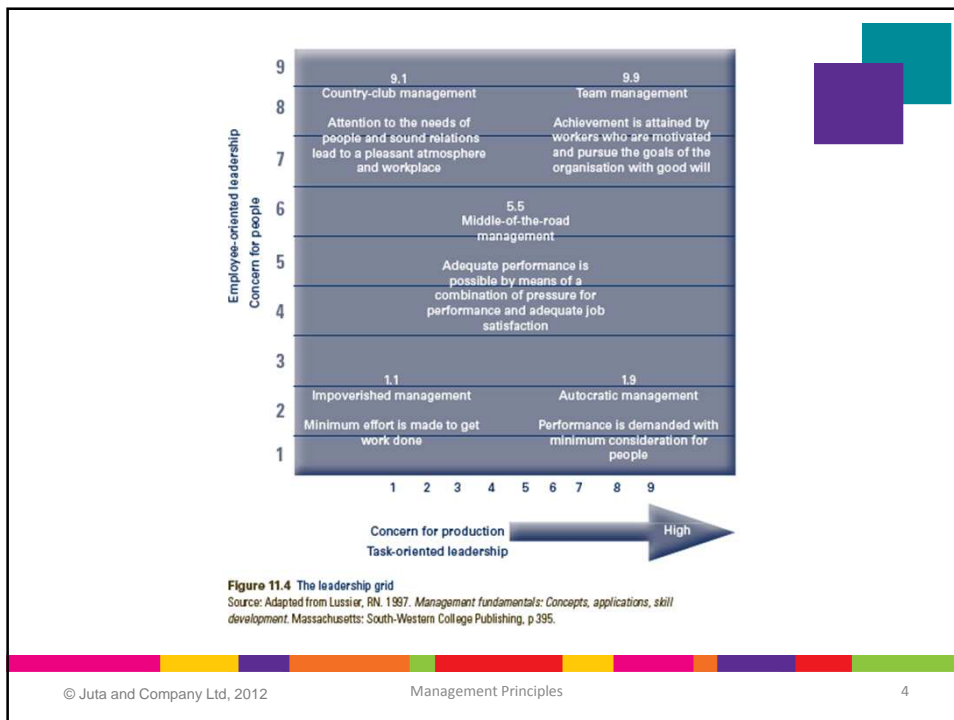
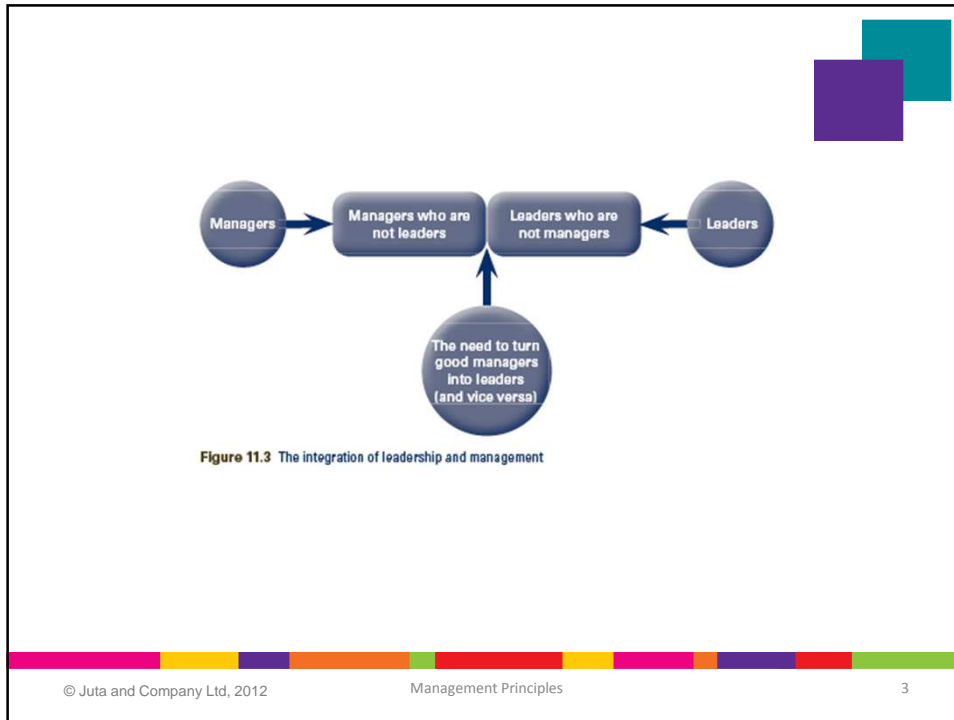
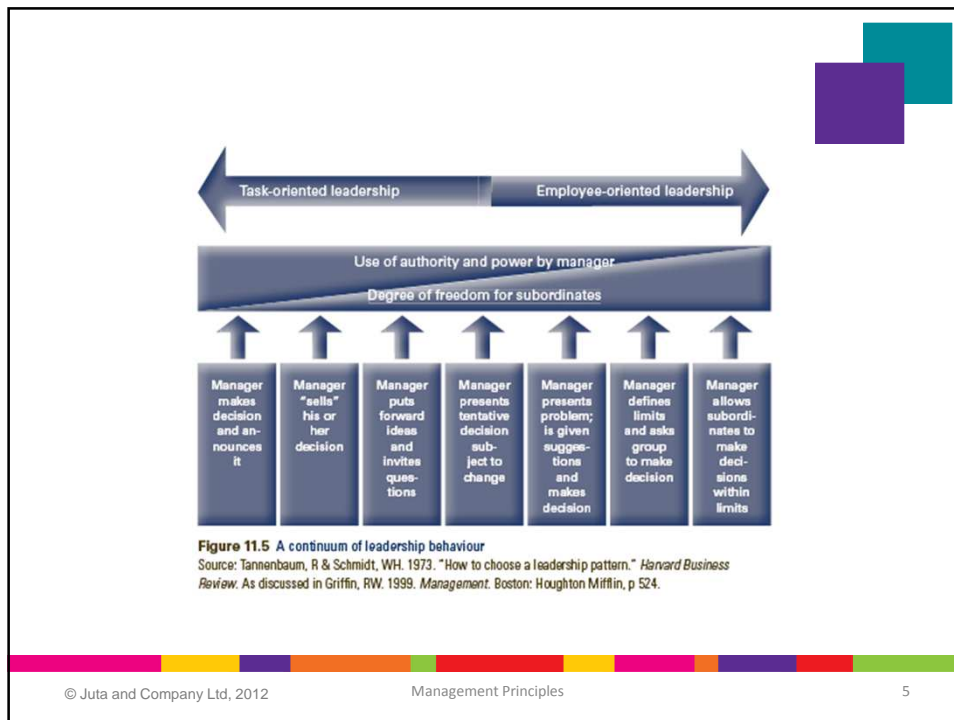
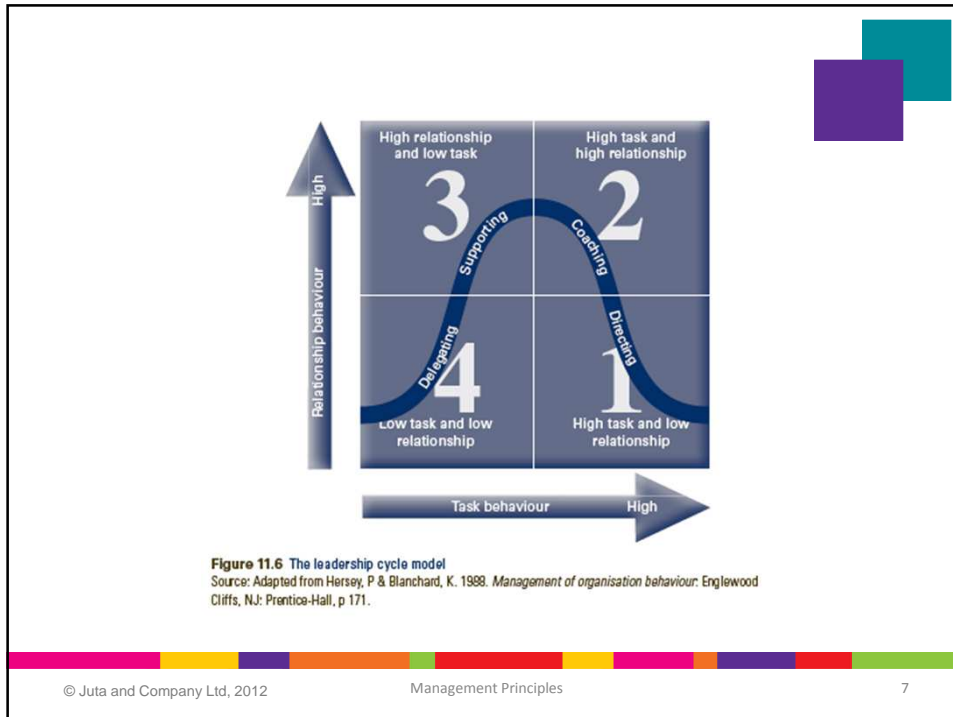


Figure 11.2 Balancing the power of management and of subordinates





- Leadership and management
 - The theoretical foundations of leadership
 - Introduction
 - Leadership characteristics or traits
 - The behavioural approach to leadership
 - The contingency or situational approaches to leadership
 - Fiedler's contingency theory of leadership
 - Hersey and blanchard's leadership cycle model
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- THE THEORETICAL FOUNDATIONS OF LEADERSHIP continued
 - The vroom-yetton-jago model
 - Path-goal theory
 - Some contemporary perspectives on leadership
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- Leadership and political behaviour in organisations
 - Introduction
 - Types of political behaviour in organisations
 - Managing political behaviour in organisations
- Summary